

## Improving the Proposal Process at Your Firm

# STOP the Fire Drills!



Presented to IAPA International by Lisa Tierney, CLSC, President of TIERNEY Coaching & Consulting, Inc.





## Lisa Tierney, CLSC

- Former Chairperson, Membership Satisfaction Committee at the national Association for Accounting Marketing
- Former President and Vice President of the Philadelphia Chapter of the Association for Accounting Marketing
- Panelist for the CPA Leadership Institute / Best Practices Network
- Former Chairperson of the Marketing Committee of BKR International (a network of over 140 CPA firms worldwide)
- 2009 received certification in coaching addressing the personal, professional and business connection of MIND, BODY and SPIRIT



## Lisa Tierney, CLSC

- Increased visibility of practice areas through targeted multi-faceted marketing campaigns (i.e. 75-person CPA firm with revenue growth averaging 8% for three years in a row)
- Growing a CPA firm's niche area (forensic accounting and litigation support services group) from a one-person, \$650k practice to a five-member group which netted \$2.5 in new business annually
- Leading the efforts to increase (quadruple) a 13-partner CPA Firm's publicly-held clientele in two and a half years resulting in an increased revenue of over \$420k annually
- Motivating CPAs with tailored individual marketing plans (i.e. regional firm increased practice development hours for senior staff ranging from 6% to 18% in 2008)
- Launching one of the first ever electronic (pay-per-click) marketing campaigns which
  promoted a CPA firm's business valuation practice area the first year it returned a 600+%
  return on investment; the second year 400+% (I won an award for that one from the
  Association for Accounting Marketing)





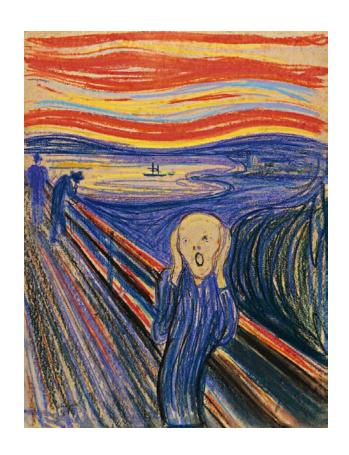
## Agenda

- Securing prospective clients
- Solidifying your connection with decision-makers
- Top 10 areas of focus to woo the decision makers





## Is This You?







## Preparation

By applying mindfulness to all we do - we ensure our success

-Lisa Tierney





# The Proposal Process Checklist

1	Cana	luot	OD	Intoniova
1.	COHO	uCl	all	Interview

2. Determine the Process

3. Internally Communicate

4. Leverage Relationships

5. Research

6. The Engagement Team

7. Pre-Meeting

8. Post-Meeting

9. Deliverable

10. Follow-Up





## Interview



# Ask questions





### The Process

What is their decision-making process?







## **Internally Communicate**

Make sure professional staff know about the opportunity







## **Leverage Relationships**



Who do you know that they know?





#### Research

Learn everything you can about the company and the key players







## **Brainstorm**



Talk about selecting the engagement team





## **Pre-Meeting**

Determine team member roles to address the needs identified by your prospect during the interview

Hello my name is

Team Leader





# **Post-Meeting**









## **Final Look**

- Who
- What
- When
- Where
- Why







# Thank You

# What if....?





## Thank You

# QUESTIONS?





#### **Contact Us**

### To get a copy of our questions to ask "cheat sheet"

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